

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

☒ Quarterly report pursuant to section 13 or 15 (d) of the Securities  
Exchange Act of 1934 for the quarterly period ended June 30, 2002 or

☐ Transition report pursuant to section 13 or 15 (d) of the Securities  
Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-9761

ARTHUR J. GALLAGHER & CO.

-----  
(Exact name of registrant as specified in its charter)

DELAWARE

36-2151613

-----  
(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

Two Pierce Place, Itasca, Illinois 60143-3141

-----  
(Address of principal executive offices) (Zip code)

(630) 773-3800

-----  
(Registrant's telephone number, including area code)

-----  
(Former name, former address and former fiscal year, if changed since last  
report)

Indicate by check mark whether the registrant (1) has filed all reports required  
to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934  
during the preceding 12 months (or for such shorter period that the registrant  
was required to file such reports), and (2) has been subject to such filing  
requirements for the past 90 days. YES ☒ NO ☐

The number of outstanding shares of the registrant's Common Stock, \$1.00 par  
value, as of June 30, 2002 was 88,333,342.

ARTHUR J. GALLAGHER & CO.

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited)

ARTHUR J. GALLAGHER & CO.

CONSOLIDATED STATEMENTS OF EARNINGS  
(UNAUDITED)

Three-month period ended June 30,		Six-month period ended June 30,	
2002	2001	2002	2001
-----	-----	-----	-----
(in thousands, except per share data)			

Operating Results

Revenues:

Commissions	\$156,840	\$125,963	\$300,056	\$247,573
Fees	91,804	77,554	181,566	153,991
Investment income and other:				
Investment income	2,544	7,098	6,145	13,190
Income from equity investments, installment sales and partnerships	11,439	685	17,364	3,836
Gain on sale of portion of minority interest in investment	11,848	-	11,848	-
Income from real estate ventures	1,781	1,855	5,257	8,406
Other income	835	792	4,017	3,603
	-----	-----	-----	-----
Total investment income and other	28,447	10,430	44,631	29,035
	-----	-----	-----	-----
Total revenues	277,091	213,947	526,253	430,599
	-----	-----	-----	-----

Expenses:

Salaries and employee benefits	145,333	111,001	271,655	221,924
Other operating expenses	72,004	59,943	135,771	120,170
Expenses of real estate ventures	1,472	1,348	3,282	3,868
Partnership investment expenses	1,361	7,466	3,079	10,712
Depreciation and amortization	8,389	5,417	15,129	11,080
	-----	-----	-----	-----
Total expenses	228,559	185,175	428,916	367,754
	-----	-----	-----	-----

Earnings before income taxes	48,532	28,772	97,337	62,845
Provision for income taxes	14,071	5,575	29,201	12,565
	-----	-----	-----	-----
Net earnings	\$ 34,461	\$ 23,197	\$ 68,136	\$ 50,280
	=====	=====	=====	=====
Net earnings per common share	\$ .39	\$ .27	\$ .79	\$ .59
Net earnings per common and common equivalent share	.37	.26	.74	.56

See notes to consolidated financial statements.

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ARTHUR J. GALLAGHER & CO.

CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)

	June 30, 2002	December 31, 2001
	-----	-----
	(in thousands)	
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 110,589	\$ 98,530
Restricted cash	226,949	209,509
Premiums and fees receivable	1,255,450	1,117,238
Investment strategies - trading	53,622	52,588
Other	99,276	85,142
	-----	-----
Total current assets	1,745,886	1,563,007
Marketable securities - available for sale	15,078	18,290
Deferred income taxes	99,785	99,263
Other noncurrent assets	239,513	216,196
Fixed assets	355,362	283,807
Accumulated depreciation and amortization	(114,137)	(100,562)
	-----	-----
Net fixed assets	241,225	183,245
Intangible assets - net	107,042	65,341
	-----	-----
	\$ 2,448,529	\$ 2,145,342
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Premiums payable to insurance and reinsurance companies	\$ 1,536,247	\$ 1,366,516
Accrued salaries and bonuses	34,809	56,572
Accounts payable and other accrued liabilities	112,498	111,618
Unearned fees	19,633	16,527
Income taxes payable	900	33,746
Borrowings on line of credit facilities	77,237	38,552
Other	5,911	11,273
	-----	-----
Total current liabilities	1,787,235	1,634,804
Long-term debt	135,457	99,850
Other noncurrent liabilities	43,069	39,075
Stockholders' equity:		
Common stock - issued and outstanding 88,333 shares in 2002 and 85,111 shares in 2001	88,333	85,111
Capital in excess of par value	88,306	8,768
Retained earnings	325,833	283,796
Unearned deferred compensation	(7,102)	(3,438)
Unearned restricted stock	(9,195)	-
Accumulated other comprehensive earnings (loss)	(3,407)	(2,624)
	-----	-----
Total stockholders' equity	482,768	371,613

\$ 2,448,529	\$ 2,145,342
=====	=====

See notes to consolidated financial statements.

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ARTHUR J. GALLAGHER & CO.  
CONSOLIDATED STATEMENT OF CASH FLOWS  
(UNAUDITED)

	Six-month period ended June 30,	
	2002	2001
	-----	-----
	(in thousands)	
Cash flows from operating activities:		
Net earnings	\$ 68,136	\$ 50,280
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Net gain on investments and other	(11,785)	(2,716)
Gain on sales of operations	(2,500)	(2,375)
Depreciation and amortization	15,129	11,080
Increase in restricted cash	(17,440)	(20,442)
Increase in premiums receivable	(129,939)	(110,070)
Increase in premiums payable	158,853	115,741
(Increase) decrease in trading investments - net	(71)	3,680
Increase in other current assets	(13,332)	(10,646)
Decrease in accrued salaries and bonuses	(20,773)	(15,288)
(Decrease) increase in accounts payable and other accrued liabilities	(3,481)	3,483
Decrease in income taxes payable	(32,978)	(9,224)
Tax benefit from issuance of common stock	16,712	7,304
Net change in deferred income taxes	162	(583)
Other	(15,915)	3,807
	-----	-----
Net cash provided by operating activities	10,778	24,031
	-----	-----
Cash flows from investing activities:		
Purchases of marketable securities	(9,129)	(9,009)
Proceeds from sales of marketable securities	8,578	15,603
Proceeds from maturities of marketable securities	1,442	76
Net additions to fixed assets	(21,937)	(12,889)
Cash paid for acquisitions, net of cash acquired	(1,020)	(4,340)
Proceeds from sales of operations	2,500	2,700
Other	(4,526)	(16,395)
	-----	-----
Net cash used by investing activities	(24,092)	(24,254)
	-----	-----
Cash flows from financing activities:		
Proceeds from issuance of common stock	13,198	6,735
Repurchases of common stock	-	(25,110)
Dividends paid	(23,913)	(19,637)
Borrowings on line of credit facilities	218,593	85,700
Repayments on line of credit facilities	(182,000)	(77,200)
Repayments of long-term debt	(505)	(260)
Equity transactions of pooled companies prior to dates of acquisition	-	(12,559)
	-----	-----
Net cash provided (used) by financing activities	25,373	(42,331)
	-----	-----
Net increase (decrease) in cash and cash equivalents	12,059	(42,554)
Cash and cash equivalents at beginning of period	98,530	149,387
	-----	-----
Cash and cash equivalents at end of period	\$ 110,589	\$ 106,833
	=====	=====
Supplemental disclosures of cash flow information:		
Interest paid	\$ 5,480	\$ 5,307
Income taxes paid	56,248	11,776

See notes to consolidated financial statements.

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

1. Nature of Operations and Basis of Presentation

Arthur J. Gallagher & Co. (Gallagher) provides insurance brokerage and risk management services to a wide variety of commercial, industrial, institutional and governmental organizations. Commission revenue is

principally generated through the negotiation and placement of insurance for its clients. Fee revenue is primarily generated by providing other risk management services including claims management, information management, risk control services and appraisals in either the property/casualty market or human resource/employee benefit market. Investment income and other is generated from Gallagher's investment portfolio, which includes fiduciary funds, equity securities, and tax advantaged and other strategic investments. Gallagher is headquartered in Itasca, Illinois, has more than 250 offices in seven countries and does business in more than 100 countries around the world through a network of correspondent brokers and consultants.

The accompanying unaudited consolidated financial statements have been prepared by Gallagher pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in annual financial statements have been omitted pursuant to such rules and regulations. Gallagher believes the disclosures are adequate to make the information presented not misleading. The unaudited consolidated financial statements included herein are, in the opinion of management, prepared on a basis consistent with the audited consolidated financial statements for the year ended December 31, 2001, except for the conforming reclassifications discussed in Note 3, and include all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the information set forth. The quarterly results of operations are not necessarily indicative of results of operations for subsequent quarters or the full year. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto included in Gallagher's Annual Report on Form 10-K for the year ended December 31, 2001.

## 2. Effect of New Pronouncements

In June 2001, the FASB issued Statements of Financial Accounting Standards No. 141 (SFAS 141), "Business Combinations," and No. 142 (SFAS 142), "Goodwill and Other Intangible Assets." SFAS 141 requires that all business combinations initiated after June 30, 2001 be accounted for using the purchase method of accounting. In addition, SFAS 141 further clarifies the criteria to recognize intangible assets separately from goodwill. The requirements of SFAS 141 were effective for any business combination accounted for by the purchase method that was completed after June 30, 2001.

Under SFAS 142, goodwill and indefinite lived intangible assets are no longer amortized, but are subject to periodic review for impairment (at least annually or more frequently if impairment indicators arise). Separable intangible assets that are not deemed to have an indefinite life will continue to be amortized over their useful lives. The amortization provisions of SFAS 142 initially only applied to goodwill and intangible assets related to business combinations accounted for by the purchase method that were completed after June 30, 2001. With respect to goodwill and intangible assets acquired prior to July 1, 2001, companies were required to adopt SFAS 142 in their fiscal year beginning after December 15, 2001 (i.e., January 1, 2002 for calendar year companies). Because of the different transition dates for goodwill and intangible assets acquired before June 30, 2001 and those acquired after that date, pre-existing goodwill and intangible assets were amortized during the transition period (June 30 to December 31, 2001). Effective January 1, 2002, Gallagher adopted the remaining provisions of SFAS 142 with respect to pre-existing goodwill and intangible assets, the effect of which was not material to Gallagher's consolidated operating results or financial position.

In performing the impairment reviews, Statement No. 142 requires Gallagher to compare the fair value of a reporting unit with its carrying amount on an annual basis to determine if there is impairment of goodwill. If

2. Effect of New Pronouncements (Continued)

the fair value of the reporting unit is less than its carrying value, an impairment loss would be recorded to the extent that the fair value of the goodwill within the reporting unit is less than its carrying value. While Gallagher is still in the process of performing the initial goodwill impairment review by reporting unit as of January 1, 2002, it is management's preliminary assessment that a goodwill impairment charge will not be recorded as of the date of adoption.

3. Reclassifications of Previously Reported Financial Statements

During the first quarter of 2002, Gallagher undertook a review of how it was accounting for all of its partially owned entities. Given the current environment regarding ownership/control relationships with respect to partially owned entities, Gallagher determined that it would be appropriate to consolidate three operations that were previously accounted for using the equity method of accounting. In addition, prior to 2002, the premiums and claims receivable and payable relating to a reinsurance intermediary subsidiary of Gallagher were reported on a net basis in Gallagher's consolidated balance sheets with the gross amounts disclosed in the notes to the consolidated financial statements. During 2002, Gallagher determined that it would be appropriate to include these amounts on a gross basis in its consolidated balance sheets in order to conform to a more common industry practice. Reclassifications have been made to the previously reported financial statements in order to conform them to the current year presentation. These reclassifications had no impact on the previously reported net earnings or stockholders' equity. The following summarizes the reclassifications that were made to the 2001 consolidated financial statements (in thousands, except per share data):

Three-month period ended June 30, 2001	As Previously Reported	Amounts Reclassified	As Reclassified
Total revenues	\$ 211,096	\$ 2,851	\$ 213,947
Total expenses	182,324	2,851	185,175
Earnings before income taxes	28,772	-	28,772
Net earnings	23,197	-	23,197
Net earnings per common share	.27	-	.27
Net earnings per common and common equivalent share	.26	-	.26
Six-month period ended June 30, 2001			
Total revenues	\$ 422,790	\$ 7,809	\$ 430,599
Total expenses	359,945	7,809	367,754
Earnings before income taxes	62,845	-	62,845
Net earnings	50,280	-	50,280
Net earnings per common share	.59	-	.59
Net earnings per common and common equivalent share	.56	-	.56

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED) (Continued)

3. Reclassifications of Previously Reported Financial Statements (Continued)

December 31, 2001	As Previously Reported	Amounts Reclassified	As Reclassified
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Premiums and fees receivable	\$ 555,276	\$ 561,962	\$ 1,117,238
Net fixed assets	51,246	131,999	183,245
Total assets	1,471,823	673,519	2,145,342
Premiums payable to insurance and reinsurance companies	805,595	560,921	1,366,516
Long-term debt	-	99,850	99,850
Total stockholders' equity	371,613	-	371,613

#### 4. Business Combinations

During the six-month period ended June 30, 2002, Gallagher acquired substantially all of the net assets of the following insurance brokerage firms in exchange for its common stock and/or cash using the purchase accounting method for recording business combinations (in thousands):

Name and Date of Acquisitions	Common Shares Issued	Common Share Value	Cash Paid	Escrow Deposited	Recorded Purchase Price	Contingent Payable
Life Plans Unlimited, Inc. February 28, 2002	127	\$ 3,987	\$ -	\$ 443	\$ 4,430	\$ 3,000
Tom Sherwin Insurance Agency February 28, 2002	-	-	720	80	800	600
Niis/APEX Group Holdings, Inc. April 1, 2002	643	18,968	-	2,108	21,076	2,000
Cornwall & Stevens Co., Inc. April 30, 2002	-	-	1,800	200	2,000	-
Manning & Smith Insurance, Inc. May 31, 2002	274	8,664	-	992	9,656	7,500
Roberts & Roberts Insurance Agency, Inc. May 31, 2002	87	2,773	-	308	3,081	1,700
MountainView Software Corporation May 31, 2002	15	491	-	55	546	1,100
	-----	-----	-----	-----	-----	-----
	1,146	\$34,883	\$2,520	\$ 4,186	\$ 41,589	\$ 15,900
	=====	=====	=====	=====	=====	=====

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ARTHUR J. GALLAGHER & CO.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (Continued)

#### 4. Business Combinations (Continued)

Common shares exchanged in connection with these acquisitions were valued at closing market prices as of the effective date of the respective acquisition. Escrow deposits that are returned to Gallagher as a result of purchase price adjustment provisions are recorded as downward adjustments to intangible assets when the escrows are settled. The contingent payables that are disclosed in the foregoing table represent the maximum amount of additional consideration that could be paid per the purchase agreements. These contingent obligations are primarily based upon future earnings of the acquired entities and were not included in the purchase price that was recorded for these acquisitions at their respective date of acquisition. Future payments made under these arrangements will be recorded as upward adjustments to intangible assets when the contingencies are settled.

These acquisitions allow Gallagher to expand into desirable geographic locations, further extend its presence in the retail and wholesale insurance brokerage services industry and increase the volume of general services currently provided. The excess of the purchase price over the estimated fair value of the tangible net assets acquired at the acquisition

date was allocated to goodwill and expiration lists in the amounts of \$19,535,000 and \$19,534,000, respectively. With the exception of the intangible assets related to the MountainView Software acquisition, which were allocated to the Risk Management Services segment, all of the goodwill and expiration lists were allocated to the Insurance Brokerage Services segment. Purchase price allocations are preliminarily established at the time of the acquisition and are subsequently reviewed within the first year of operations to determine the necessity for allocation adjustments. Expiration lists related to these acquisitions will be amortized on a straight-line basis over an estimated useful life of 10 years.

Gallagher's consolidated financial statements for the three and six-month periods ended June 30, 2002 include the operations of these companies from the date of their respective acquisition. The following is a summary of the unaudited proforma historical results, as if these purchase acquisitions had been acquired at January 1, 2002 and 2001, respectively (in thousands, except per share data):

	Three-month period ended June 30,		Six-month period ended June 30,	
	2002	2001	2002	2001
Total revenues	\$ 278,992	\$ 222,134	\$ 535,479	\$ 446,774
Net earnings	34,605	24,112	69,051	51,993
Net earnings per common share	.39	.28	.79	.61
Net earnings per common and common equivalent share	.37	.27	.75	.57

The unaudited proforma results above have been prepared for comparative purposes only and do not purport to be indicative of the results of operations which actually would have resulted had the acquisitions occurred as of January 1, 2002 and 2001, respectively, nor is it necessarily indicative of future operating results.

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED) (Continued)

5. Earnings Per Share

The following table sets forth the computation of net earnings per common share and net earnings per common and common equivalent share (in thousands, except per share data):

	Three-month period ended June 30,		Six-month period ended June 30,	
	2002	2001	2002	2001
Net earnings	\$ 34,461	\$ 23,197	\$ 68,136	\$ 50,280
Weighted average number of common shares outstanding	87,445	84,618	86,425	84,666
Dilutive effect of stock options using the treasury stock method	4,921	5,138	5,057	5,257
Weighted average number of common and common equivalent shares outstanding	92,366	89,756	91,482	89,923
Net earnings per common share	\$ .39	\$ .27	\$ .79	\$ .59
Net earnings per common and common equivalent share	.37	.26	.74	.56

Options to purchase 95,000 and 295,000 shares of common stock were



outstanding at June 30, 2002 and 2001, respectively, but were not included in the computation of the dilutive effect of stock options for the three-month period then ended. Options to purchase 88,000 and 220,000 shares of common stock were outstanding at June 30, 2002 and 2001, respectively, but were not included in the computation of the dilutive effect of stock options for the six-month period then ended. These options were excluded from the computations because the options' exercise prices were greater than the average market price of the common shares during the respective periods and, therefore, would be antidilutive to earnings per share under the treasury stock method.

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED) (Continued)

6. Comprehensive Earnings

The components of comprehensive earnings and accumulated other comprehensive earnings (loss) are as follows (in thousands):

	Three-month period ended June 30,		Six-month period ended June 30,	
	2002	2001	2002	2001
Net earnings	\$ 34,461	\$ 23,197	\$ 68,136	\$ 50,280
Net change in unrealized gain (loss) on available for sale securities, net of income taxes of (\$418), (\$322), (\$522) and \$426, respectively	(627)	(483)	(783)	639
Comprehensive earnings	\$ 33,834	\$ 22,714	\$ 67,353	\$ 50,919
Accumulated other comprehensive earnings (loss) at beginning of period	\$ (2,780)	\$ (1,376)	\$ (2,624)	\$ (2,498)
Net change in unrealized gain (loss) on available for sale securities, net of income taxes	(627)	(483)	(783)	639
Accumulated other comprehensive earnings (loss) at end of period	\$ (3,407)	\$ (1,859)	\$ (3,407)	\$ (1,859)

7. Deferred Compensation

In 2001, Gallagher implemented the Deferred Equity Participation Plan, which is a non-qualified plan that provides for distributions to certain key executives of Gallagher upon their normal retirement. Under the provisions of the plan, Gallagher contributes shares of its common stock, in an amount approved by Gallagher's Board of Directors, to a rabbi trust on behalf of the executives participating in the plan. Distributions under the plan may not normally be made until the participant reaches age 62 and are subject to forfeiture in the event of voluntary termination of employment prior to age 62. All distributions from the plan are made in the form of Gallagher's common stock.

Effective on March 31, 2002, Gallagher contributed \$4.0 million to the plan through the issuance of 122,000 shares of Gallagher common stock. In June 2001, Gallagher contributed \$4.0 million to the plan through the issuance of 152,000 shares of Gallagher common stock. Gallagher accounts for the common stock issued to the plan in accordance with the provisions of Emerging Issues Task Force (EITF) Issue No. 97-14, "Accounting for Deferred Compensation Arrangements Where Amounts Earned are Held in a Rabbi Trust and Invested." EITF 97-14 requires that the Gallagher common stock issued to the trust be valued at historical cost (fair market value at the date of grant) and the unearned deferred compensation obligation be classified as an equity instrument, with no recognition of changes in the fair value of

the amount owed to the participants. The unearned deferred compensation balance is shown as a reduction of stockholders' equity in the accompanying 2002 and 2001 consolidated balance sheets and is being amortized ratably over the vesting period of the participants. During the three and six-month periods ended June 30, 2002, \$279,000 and \$366,000, respectively, were charged to expense related to this plan. During the three-month and six-month periods ended June 30, 2001, \$187,000 was charged to expense related to this plan.

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED) (Continued)

8. Restricted Stock Awards

In 2001, Gallagher adopted an incentive compensation plan for several of its key executives and management personnel. The compensation under this plan is determined by a formula applied to the pretax profitability of certain operating divisions and may include an equity award as part of such incentive compensation.

Effective on March 31, 2002, Gallagher contributed 274,000 shares of Gallagher common stock to the plan, with an aggregate value of \$8.9 million as of that date. Also, effective on March 31, 2002, Gallagher granted, to its Chief Executive Officer, a restricted stock award of 32,000 shares of Gallagher common stock with an aggregate value of \$1.1 million at the time of grant. All of the 2002 restricted stock awards vest over a three year period at the rate of 33 1/3% per year beginning on March 31, 2003. Gallagher accounts for restricted stock at historical cost which equals its fair market value at the date of grant. When restricted shares are issued, an unearned restricted stock obligation is recorded as a reduction of stockholders' equity which will be ratably charged to expense over the vesting period of the participants. During the three-month and six-month periods ended June 30, 2002, \$836,000 was charged to expense related to these awards.

9. Commitments And Contingencies

Gallagher generally operates in leased premises. Certain office space leases have options permitting renewals for additional periods. For minimum aggregate rental commitments as of December 31, 2001, see Note 12 to the Consolidated Financial Statements included in Gallagher's Annual Report on Form 10-K for the year ended December 31, 2001. As of June 30, 2002, Gallagher had funding commitments of \$14.1 million related to several of its venture capital equity investments.

Gallagher is engaged in various legal actions incident to the nature of its business. Management is of the opinion that none of the litigation will have a material effect on Gallagher's consolidated financial position or operating results. A subsidiary of Gallagher is party to a lawsuit relating to its investment in the synthetic fuel industry which, if determined adversely to the subsidiary on substantially all claims and for a substantial amount of the damages asserted, could have a material adverse effect on Gallagher. However, Gallagher believes that the plaintiff's claims lack merit. The subsidiary is vigorously defending such claims and has asserted counterclaims against the plaintiff.

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ARTHUR J. GALLAGHER & CO.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED) (Continued)

10. Quarterly Operating Results

Quarterly operating results for 2001 were reclassified to conform to the current year presentation, which had no impact on previously reported net

earnings. The reclassified results were as follows (in thousands, except per share data):

	1st	2nd	3rd	4th
	-----	-----	-----	-----
Revenues:				
Commissions	\$121,610	\$125,963	\$136,653	\$154,797
Fees	76,437	77,554	84,422	86,451
Investment income and other:				
Investment income	6,092	7,098	4,350	3,881
Income from equity investments,				
installment sales and partnerships	3,151	685	6,806	9,110
Gain on sale of portion of minority				
interest in investment	-	-	-	-
Income from real estate ventures	6,551	1,855	1,975	1,734
Other income	2,811	792	1,458	752
	-----	-----	-----	-----
Total investment income and other	18,605	10,430	14,589	15,477
	-----	-----	-----	-----
Total revenues	216,652	213,947	235,664	256,725
	-----	-----	-----	-----
Expenses:				
Salaries and employee benefits	110,923	111,001	115,139	141,500
Other operating expenses	60,227	59,943	63,530	68,007
Expenses of real estate ventures	2,520	1,348	1,320	1,452
Partnership investment expenses	3,246	7,466	8,259	2,108
Depreciation and amortization	5,663	5,417	5,397	6,669
	-----	-----	-----	-----
Total expenses	182,579	185,175	193,645	219,736
	-----	-----	-----	-----
Earnings before income taxes	34,073	28,772	42,019	36,989
Provision for income taxes	6,990	5,575	116	3,916
	-----	-----	-----	-----
Net earnings	\$ 27,083	\$ 23,197	\$ 41,903	\$ 33,073
	=====	=====	=====	=====
Net earnings per common share	\$ .32	\$ .27	\$ .49	\$ .39
Net earnings per common and common				
equivalent share	.30	.26	.47	.36

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Item 2.

ARTHUR J. GALLAGHER & CO.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## RESULTS OF OPERATIONS - CONSOLIDATED

The insurance industry was jolted by the tragic terrorist attacks that occurred on September 11, 2001. The destruction and devastation of those events have resulted in the largest insurance loss in America's history and have reshaped the insurance marketplace more rapidly than expected. Along with this historic insurance loss, larger than anticipated loss experience across all risks, stock market declines, lower interest rates and diminished risk capacity have led to unprecedented premium rate increases. Higher premium rates are referred to as a "hard market" and generally result in increased commission revenues. Fluctuations in premiums charged by insurance companies have a direct and potentially material impact on the insurance brokerage industry. Commission revenues are generally based on a percentage of the premiums paid by insureds and normally follow premium levels. Thus, a hard market will generally contribute positively to Gallagher's operating results, and since September 11/th/, the premium rates charged by insurance companies have increased significantly having a positive impact on Gallagher's 2002 operating results in spite of some insurance companies' efforts to reduce commission rates during the upturn in premium pricing. Although management believes this hard market will continue into 2003, the longevity of the hard market and its future effect on Gallagher's business is difficult to predict.

In a period of rising insurance costs, there is resistance among certain "risk" buyers (Gallagher's clients) to pay increased premiums and the higher commissions generated by these premiums. Such resistance may cause some buyers to raise their deductibles and/or reduce the overall amount of insurance coverage that they purchase. In addition, some buyers will switch to negotiated fee in lieu of commission arrangements with the broker for placing the risk. These factors will reduce commission revenue to Gallagher. Other buyers will

move toward the alternative insurance market, which would tend to have a favorable effect on Gallagher's Risk Management Services segment. Gallagher anticipates that new sales and renewal increases in the areas of risk management, claims management, insurance captive and self-insurance services will continue to be a major factor in Gallagher's fee revenue growth during 2002.

During the six-month period ended June 30, 2002, Gallagher acquired seven companies which were accounted for as purchases. Gallagher continues to search for merger partners which complement existing operations, provide entry into new markets, add new products and enhance local sales and service capabilities. For information concerning business combinations, see Note 4 to the Consolidated Financial Statements.

Commission revenues increased by 25% to \$156.8 million in the second quarter of 2002 and by 21% to \$300.1 million in the first half of 2002 over the respective periods in 2001. These increases are due principally to new business production of \$37.9 million in the second quarter of 2002 and \$66.4 million in the first six months of 2002, and to renewal increases from increased premiums partially offset by lost business.

Fee revenues increased by 18% or \$14.3 million to \$91.8 million in the second quarter of 2002 and by 18% or \$27.6 million to \$181.6 million in the first six months of 2002 over the respective periods in 2001. These increases reflect new business production of approximately \$15.6 million in the second quarter of 2002 and \$30.0 million in the first six months of 2002, and renewal rate increases partially offset by lost business.

In the second quarter and first six months of 2002, investment income, primarily interest on cash and restricted funds, was down \$4.6 million or 64% and \$7.0 million or 53%, respectively, from the same periods in 2001 due primarily to lower interest income as a result of declining short term interest rates and lower returns on invested funds managed by external fund managers. Rates of return on interest bearing accounts and certificates are down approximately 60% on a year-over-year basis putting considerable pressure on short-term interest returns.

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ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

RESULTS OF OPERATIONS - CONSOLIDATED (Continued)

In the second quarter of 2002, income from equity investments, installment sales and partnerships increased \$10.8 million to \$11.4 million over the same period in 2001. In the first six months of 2002, equity investments, installment sales and partnerships increased \$13.5 million to \$17.4 million over the first six months of 2001. These increases are due primarily to installment gains recognized in 2002 from sales, completed in the third and fourth quarters of 2001, of a portion of its interests in two limited partnerships that operate synthetic fuel facilities. Gallagher will continue to recognize additional installment gains over time through 2007 based on qualified fuel production generated by these facilities. Production at these facilities, which ultimately determines the amount of the gains realized, met expectations in the second quarter of 2002. However, total production for the first six months of 2002 did not meet full expectations due to the unusually mild winter and a short-term shut down of production in the first quarter of 2002 as the facilities were moved to permanent sites to accommodate the ultimate synfuel purchaser.

The \$11.8 million gain on the sale of a portion of a minority interest in an investment relates to the gain recognized on the sale of a portion of Gallagher's minority equity position in Asset Alliance Corporation to an international financial institution. As a result of the sale that was completed in April 2002, Gallagher recognized a pretax gain of \$11.8 million in its second quarter results. After the sale and subsequent equity transactions of Asset Alliance Corporation, Gallagher now holds approximately 25% of the company's outstanding common stock and 24% of total equity, assuming the conversion of all convertible securities, warrants and options.

Income from real estate ventures represents revenue related to Gallagher's

consolidation of its investments in two real estate partnerships. These real estate partnerships represent an investment in a limited partnership that owns the building that Gallagher leases for its corporate headquarters and several of its subsidiary operations and an investment in a limited partnership that owns 11,000 acres of land near Orlando, Florida, that is currently under development. Income from real estate ventures in the second quarter of 2002 was flat compared to the same period in 2001. In the first six months of 2002, income from real estate ventures decreased 37% to \$5.3 million, due primarily to a one-time gain of \$3.0 million generated from the sale of land by the Florida real estate partnership that was reported in the first quarter of 2001.

Other income consists primarily of gains on the sales of books of brokerage business and interest income on employee loans and compensation arrangements. Other income in the second quarter of 2002 was flat compared to the same period in 2001. For the first six months of 2002, other income increased \$414,000 primarily due to an increase in interest income on employee compensation arrangements of \$300,000 and to a \$2.5 million gain recognized in 2002 on the sale of a book of brokerage business compared to a \$2.4 million gain that was recorded on the sale of a book of brokerage business in 2001.

Salaries and employee benefits increased by 31% or \$34.3 million to \$145.3 million in the second quarter of 2002 and increased by 22% or \$49.7 million to \$271.7 million in the first six months of 2002 over the respective periods in 2001. These increases are higher than usual and reflect salary increases and associated employee benefit costs, and a 14% increase in employee headcount in the period from June 30, 2001 to June 30, 2002. The increase in employee headcount relates to the hiring of additional staff to support the new business growth previously discussed, to the hiring of additional production personnel to generate future revenue growth, and to employees associated with the acquisitions accounted for as purchases that were made in the fourth quarter of 2001 and the first six months of 2002.

Other operating expenses increased by 20% or \$12.1 million to \$72.0 million in the second quarter of 2002 and by 13% or \$15.6 million to \$135.8 million in the first six months of 2002 over the respective periods in 2001. These increases are due primarily to increases in business insurance costs and commissions paid to sub-brokers.

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ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

RESULTS OF OPERATIONS - CONSOLIDATED (Continued)

Expenses of real estate ventures in the second quarter of 2002 were flat compared to the same period in 2001. For the first six months of 2002, expenses of real estate ventures decreased \$586,000 or 15% to \$3.3 million primarily due to a decrease in minority interest expense associated with the two investments in real estate partnerships previously discussed.

Partnership investment expenses represent Gallagher's portion of the ongoing expenses associated with the operations of the synthetic fuel facilities. In the second quarter of 2002, these expenses decreased \$6.1 million or 82% to \$1.4 million and decreased \$7.6 million or 71% in the first six months of 2002 from the same periods in 2001 due to the two sales of interests in limited partnerships that operate synthetic fuel facilities discussed above. Because of the sales, Gallagher's portion of the operating expenses associated with these partnerships was substantially reduced.

Depreciation and amortization increased 55% to \$8.4 million in the second quarter of 2002 and increased \$4.0 million or 37% in the first six months of 2002 over the respective periods in 2001 due primarily to amortization expense associated with acquisitions accounted for as purchases that were made in the fourth quarter of 2001 and the first six months of 2002.

The effective income tax rate was 29% for the second quarter and 30% for the first six months of 2002, and 19% for the second quarter and 20% for the first six months of 2001. These rates are net of the effect of tax credits generated by investments in limited partnerships that operate qualified affordable housing and alternative energy projects, which are partially offset by state and foreign

taxes. The increase in the effective income tax rates in 2002 over the prior year is due to a reduction in the tax credits earned in 2002. This decrease in the amount of tax credits earned was due to the two sales of interests in limited partnerships that operate synthetic fuel facilities. Because of these sales, Gallagher's portion of the tax credits was substantially reduced in 2002.

Net earnings per common and common equivalent share increased by 42% or \$.11 to \$.37 in the second quarter of 2002 and by 32% or \$.18 to \$.74 in the first six months of 2002 over the respective periods in 2001. These increases are primarily due to the 2002 growth in commission and fee revenues and the previously discussed \$11.8 million pretax gain on the sale of a portion of a minority interest in an equity investment, which were partially offset by increased expenses and an increase in the effective income tax rate in 2002.

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# ARTHUR J. GALLAGHER & CO.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

### RESULTS OF OPERATIONS - SEGMENT INFORMATION

Financial information relating to Gallagher's operating segments is as follows (in thousands):

	Insurance Brokerage Services	Risk Management Services	Financial Services	Corporate	Total
-----	-----	-----	-----	-----	-----
Three-month period ended					
-----					
June 30, 2002					
-----					
Total revenues	\$ 183,280	\$ 67,758	\$24,302	\$ 1,751	\$ 277,091
Earnings (loss) before					
income taxes	26,479	8,338	15,007	(1,292)	48,532
June 30, 2001					
-----					
Total revenues	141,462	65,328	5,351	1,806	213,947
Earnings (loss) before					
income taxes	27,022	8,476	(3,701)	(3,025)	28,772
Six-month period ended					
-----					
June 30, 2002					
-----					
Total revenues	347,846	137,817	36,846	3,744	526,253
Earnings (loss) before					
income taxes	58,209	20,285	21,597	(2,754)	97,337
June 30, 2001					
-----					
Total revenues	277,861	131,088	17,904	3,746	430,599
Earnings (loss) before					
income taxes	49,038	17,924	264	(4,381)	62,845
Total Identifiable Assets at					
-----					
June 30, 2002	1,710,221	77,802	359,865	300,641	2,448,529
June 30, 2001	1,231,894	63,688	266,028	193,267	1,754,877

### Insurance Brokerage Services

The Insurance Brokerage Services segment encompasses operations that, for commission or fee compensation, place or arrange to place insurance directly related to the clients' managing of risk. This segment also provides consulting, for fee compensation, related to the clients' risk financing programs and includes Gallagher's retail, reinsurance and wholesale insurance brokerage operations.

Total revenues for this segment in the three and six-month periods ended June 30, 2002 increased 30% to \$183.3 million and 25% to \$347.8 million, respectively, over the same periods in 2001. These increases are due principally to new business of approximately \$37.9 and \$66.4 million, respectively, and renewal rate increases partially offset by lost business. Earnings before income taxes for this segment decreased 2% to \$26.5 million in the three-month period ended June 30, 2002 due primarily to increases in expenses previously discussed related to salaries and employee benefits, commissions paid to sub-brokers and

amortization of intangible assets. Earnings before income taxes for the six-month period ended June 30, 2002 increased 19% to \$58.2 million over the same period in 2001 due primarily to the new business production and rate increases mentioned above.

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ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

RESULTS OF OPERATIONS - SEGMENT INFORMATION (Continued)

Risk Management Services

The Risk Management Services segment includes Gallagher's third party administration, loss control and risk management consulting, workers' compensation investigations and insurance property appraisal operations. Third party administration is principally claims management programs for Gallagher's clients or clients of other brokers.

Total revenues for this segment in the three and six-month periods ended June 30, 2002 increased 4% to \$67.8 million and 5% to \$137.8 million over the respective periods in 2001 due primarily to new business production of approximately \$10.0 and \$19.9 million, respectively, and renewal rate increases substantially offset by lost business. Earnings before income taxes for this segment in the three-month period ended June 30, 2002 decreased 2% to \$8.3 million due primarily to increases in salaries and employee benefit expenses. In the six-month period ended June 30, 2002, earnings before income taxes increased 13% to \$20.3 million over the same period in 2001. This increase is due primarily to the earnings leverage created by the increased revenues discussed above.

Financial Services

The Financial Services segment is responsible for the management of Gallagher's diversified investment portfolio, which includes fiduciary funds, marketable and other equity securities, and tax advantaged and other strategic investments. The invested assets of Gallagher are managed in this segment in order to maximize the return to the company.

Total revenues for this segment in the three and six-month periods ended June 30, 2002 increased 354% to \$24.3 million and 106% to \$36.8 million over the respective periods in 2001. These increases are primarily due to the installment gains from sales of interests in two limited partnerships that operate synthetic fuel facilities that were completed in the third and fourth quarters of 2001 and the previously discussed \$11.8 million pretax gain on the sale of a portion of a minority interest in an equity investment. The increases in income generated by these gains were partially offset by the \$3.1 million decrease in income from real estate ventures during the first quarter of 2002 and a reduction in income generated from Gallagher's unconsolidated equity portfolio. As previously discussed, the decrease in income from real estate ventures was primarily due to a one-time gain of \$3.0 million generated from the sale of land by the Florida real estate partnership that was reported in the first quarter of 2001. Earnings before income taxes for this segment increased \$18.7 million to \$15.0 million and \$21.3 million to \$21.6 million in the three and six-month periods ended June 30, 2002. These increases are primarily due to the gains discussed above and to a reduction in ongoing expenses related to the operations of synthetic fuel facilities.

Corporate

The Corporate segment consists of the operating results of the real estate limited partnership that owns the building that Gallagher leases for its corporate headquarters and several of its subsidiary operations, unallocated administrative costs and the provision for income taxes which is not allocated to Gallagher's operating entities. Only revenues not attributable to one of the three operating segments are recorded in the Corporate segment. All costs are generated in the United States.

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ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

FINANCIAL CONDITION AND LIQUIDITY

The insurance brokerage industry is not capital intensive. The capital used to fund Gallagher's investment portfolio has been primarily generated from the excess cash provided by its operations. Cash generated from operating activities was \$10.8 million and \$24.0 million for the six months ended June 30, 2002 and 2001, respectively. Because of the variability related to the timing of premiums and fees receivable and premiums payable, net cash flows from operations vary substantially from period to period. Funds restricted as to Gallagher's use, primarily premiums held as fiduciary funds, have not been included in determining Gallagher's overall liquidity. Currently, Gallagher believes it has sufficient capital to meet its cash flow needs. However, in the event that Gallagher needs capital to fund its operations and investing requirements, it would use borrowings under its credit agreement to meet its short-term needs and would consider other alternatives for its long-term needs. Such alternatives would include raising capital through public markets or restructuring its operations in the event that cash flows from operations are reduced dramatically due to lost business. However, Gallagher has historically been profitable and cash flows from operations and short-term borrowings under its credit agreements have been sufficient to fund Gallagher's operating, investment and capital expenditure needs. Gallagher expects this favorable cash flow trend to continue in the future.

On May 31, 2002, a ninety percent owned limited partnership of Gallagher acquired the net assets of a leasing company that leases two cargo airplanes to a foreign postal service. As part of this acquisition, the limited partnership acquired assets of \$47.0 million and non-recourse long-term debt of \$38.2 million, in exchange for \$3.1 million of cash and \$5.7 million of other assets. During the second quarter of 2002, Gallagher consolidated the operations of this leasing company into its operations.

In 2000, Gallagher and one of its significant subsidiaries entered into an unsecured Revolving Credit Agreement (the Revolving Credit Agreement), which expires on September 10, 2003, with a group of five financial institutions. The Revolving Credit Agreement provides for short-term and long-term revolving credit commitments of \$100.0 million and \$50.0 million, respectively. The facility provides for loans and letters of credit. Letters of credit, in the aggregate, are limited to \$75.0 million of which up to \$50.0 million may be issued under the long-term facility and up to \$25.0 million may be issued under the short-term credit facility in the determination of net funds available for future borrowing. The Revolving Credit Agreement provides for borrowings to be denominated in either U.S. dollars or Alternative Currencies, as defined in the credit agreement. In addition, the credit agreement has two borrowing options, Domestic Rate Loans and Eurocurrency Loans, as defined in the credit agreement. Interest rates on borrowings under the Domestic Rate Loan option are based on the prime commercial rate and interest rates on borrowings under the Eurocurrency Loan option are based on LIBOR plus .400% for short-term and long-term revolving credit commitments. The facility fee related to this credit agreement is based on .100% of the used and unused portions of the short-term and long-term revolving credit commitments.

As of June 30, 2002, under the long-term credit facility, Gallagher has contingently committed to funding \$47.9 million through letter of credit arrangements related to its corporate insurance programs and several of its equity and other strategic investments. Also, as of June 30, 2002, there were \$65.0 million of borrowings outstanding under the Revolving Credit Agreement. Accordingly, Gallagher had \$37.1 million available for future borrowing. In 2002, Gallagher borrowed \$212.0 million and repaid \$182.0 million of short-term borrowings under this facility. These borrowings were used on a short-term basis to finance a portion of Gallagher's operating and investment activities. Terms of the Revolving Credit Agreement include various covenants that require Gallagher to maintain specified levels of tangible net worth and restrict the amount of payments on certain expenditures. Gallagher was in compliance with these covenants as of June 30, 2002.

As of June 30, 2002, there were \$10.1 million of borrowings on a line of credit facility and \$137.6 million of long-term debt outstanding (of which \$2.1 million is current) related to Gallagher's investments in the two



ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

FINANCIAL CONDITION AND LIQUIDITY (Continued)

previously discussed real estate partnerships and one airplane partnership. These borrowings were used by the three partnerships for their own operating, investing and financing activities. Borrowings under these facilities are not available to Gallagher and as such have not been included in determining Gallagher's overall liquidity. Based on the ownership structure of these three investments, management believes that Gallagher's exposure to losses related to these investments is limited to the combination of its net carrying value, letters of credit and financial guarantees. With the exception of the debt related to the airplane partnership discussed above, there have been no material changes in Gallagher's exposure to losses for these investments since December 31, 2001.

For additional information, see Note 4 to the Consolidated Financial Statements included in Gallagher's Annual Report on Form 10-K for the year ended December 31, 2001. In the event that these limited partnerships were to default on their debt obligations and Gallagher's net carrying value became impaired, the amount to be written-off could have a material effect on Gallagher's consolidated financial position or operating results.

Through the first six months of 2002, Gallagher paid \$23.9 million in cash dividends on its common stock. Gallagher's dividend policy is determined by the Board of Directors. Quarterly dividends are declared after considering Gallagher's available cash from earnings and its anticipated cash needs. On July 15, 2002, Gallagher paid a second quarter dividend of \$.15 per share to shareholders of record as of June 28, 2002, a 15% increase over the second quarter dividend per share in 2001.

Net capital expenditures were \$21.9 million and \$12.9 million for each of the six-month periods ended June 30, 2002 and 2001, respectively. These amounts include net capital expenditures related to Gallagher's investments in the two real estate partnerships previously discussed. In the first six months of 2002, the Florida real estate partnership made net capital expenditures of \$6.7 million related to its land development project. In 2002, exclusive of the net capital expenditures related to the two real estate partnerships, Gallagher expects to exceed the previously announced estimate of total expenditures for capital improvements of \$25.0 million. Capital expenditures by Gallagher are related primarily to office moves and expansions and updating computer systems and equipment.

In 1988, Gallagher adopted a common stock repurchase plan that has been extended through June 30, 2003. Under the plan, Gallagher repurchased 914,000 shares at a cost of \$25.1 million in the first six months of 2001; there were no repurchases in the first six months of 2002. Repurchased shares are held for reissuance in connection with exercises of options under its stock option plans. Under the provisions of the repurchase plan, Gallagher is authorized to repurchase 5.0 million additional shares through June 30, 2003. Gallagher is under no commitment or obligation to repurchase any particular amount of common stock and at its discretion may suspend the repurchase plan at any time.

ARTHUR J. GALLAGHER & CO.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

CONTRACTUAL OBLIGATIONS AND COMMITMENTS

In connection with its operating and investing activities, Gallagher has entered into certain contractual obligations, as well as commitments to fund certain investments. Gallagher's future cash payments associated with its contractual obligations pursuant to the Revolving Credit Agreement and other debt

obligations as of June 30, 2002 are as follows (in thousands):

Contractual Obligations	Payments Due by Period				Total
	2002	2003 to 2004	2005 to 2006	Thereafter	
Revolving credit agreement	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Florida real estate project debt	12,610	5,700	-	12,410	30,720
Mortgage loan on corporate headquarters	351	1,558	1,840	75,188	78,937
Airplane partnership debt	1,023	4,531	32,483	-	38,037
Total contractual obligations	\$ 78,984	\$ 11,789	\$ 34,323	\$ 87,598	\$ 212,694

Gallagher's commitments associated with outstanding letters of credit, financial guarantees and funding commitments as of June 30, 2002 are as follows (in thousands):

Other Commitments	Amount of Commitment Expiration by Period				Total Amounts
	2002	2003 to 2004	2005 to 2006	Thereafter	Committed
Letters of credit	\$ 645	\$ 7,888	\$ 3,530	\$ 35,884	\$ 47,947
Financial guarantees	12,500	20,000	-	5,100	37,600
Funding commitments	7,400	6,700	-	-	14,100
Total other commitments	\$ 20,545	\$ 34,588	\$ 3,530	\$ 40,984	\$ 99,647

Since commitments may expire unused, the amounts presented in the table above do not necessarily reflect the actual future cash funding requirements of Gallagher.

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ARTHUR J. GALLAGHER & CO.

REVIEW BY INDEPENDENT AUDITORS

The consolidated financial statements as of June 30, 2002 and for the three-month and six-month periods ended June 30, 2002 and 2001 have been reviewed, prior to filing, by Ernst & Young LLP, Gallagher's independent auditors, and their report is included herein.

#### INDEPENDENT ACCOUNTANTS' REVIEW REPORT

Board of Directors and Stockholders  
Arthur J. Gallagher & Co.

We have reviewed the accompanying consolidated balance sheet of Arthur J. Gallagher & Co. as of June 30, 2002 and the related consolidated statements of earnings for the three-month and six-month periods ended June 30, 2002 and 2001, and the consolidated statements of cash flows for the six-month periods ended June 30, 2002 and 2001. These financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States, which will be performed for the full year with the objective of expressing an opinion regarding the financial statements taken as a whole. Accordingly, we do

not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States.

We have previously audited, in accordance with auditing standards generally accepted in the United States, the consolidated balance sheet of Arthur J. Gallagher & Co. as of December 31, 2001, and the related consolidated statements of earnings, stockholders' equity, and cash flows for the year then ended, not presented herein, and in our report dated January 23, 2002 we expressed an unqualified opinion on those consolidated financial statements prior to certain reclassifications. The information set forth in the audited consolidated balance sheet as of December 31, 2001 has been reclassified to reflect the items described in Note 3 to the financial statements described in the first paragraph of this letter. Based on our review of these reclassifications, it is our opinion that the accompanying consolidated balance sheet as of December 31, 2001, as reclassified, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ Ernst & Young LLP

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Ernst & Young LLP

Chicago, Illinois  
August 13, 2002

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ARTHUR J. GALLAGHER & CO.

#### INFORMATION CONCERNING FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of that term in the Private Securities Litigation Reform Act of 1995 found at Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Additional written or oral forward-looking statements may be made by Gallagher from time to time in filings with the Securities Exchange Commission, press releases, or otherwise. Statements contained in this report that are not historical facts are forward-looking statements made pursuant to the safe harbor provisions of the Act. Forward-looking statements may include, but are not limited to, discussions concerning revenues, expenses, earnings, cash flow, capital structure, financial losses, as well as market and industry conditions, premium rates, financial markets, interest rates, foreign exchange rates, contingencies and matters relating to Gallagher's operations and income taxes. In addition, when used in this report, the words "anticipates," "believes," "should," "estimates," "expects," "intends," "plans" and variations thereof and similar expressions are intended to identify forward-looking statements. Such forward-looking statements are based on available current market and industry material, experts' reports and opinions and long-term trends, as well as management's expectations concerning future events impacting Gallagher.

Forward-looking statements made by or on behalf of Gallagher are subject to risks and uncertainties, including but not limited to the following: Gallagher's commission revenues are highly dependent on premiums charged by insurers, which are subject to fluctuation; lower interest rates reduce Gallagher's income earned on invested funds; the alternative insurance market continues to grow which could unfavorably impact commission and favorably impact fee revenue; Gallagher's revenues vary significantly from period to period as a result of the timing of policy inception dates and the net effect of new and lost business production; the general level of economic activity can have a substantial impact on Gallagher's renewal business; Gallagher's operating results, return on investment and financial position may be adversely impacted by exposure to various market risks such as interest rate, equity pricing, foreign exchange rates and the competitive environment, and changes in income tax laws. Gallagher's ability to grow has been enhanced through acquisitions, which may or may not be available on acceptable terms in the future and which, if consummated, may or may not be advantageous to Gallagher. Accordingly, actual results may differ materially from those set forth in the forward-looking statements.

Readers are cautioned not to place undue reliance on any forward-looking statements contained in this report, which speak only as of the date set forth on the signature page hereto. Gallagher undertakes no obligation to publicly release the result of any revisions to these forward-looking statements that may be made to reflect events or circumstances after such date or to reflect the occurrence of anticipated or unanticipated events.

Item 3.

#### QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

There has been no material change with respect to market risk from that described in Item 7A of Gallagher's Annual Report on Form 10-K for the year ended December 31, 2001.

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ARTHUR J. GALLAGHER & CO.

#### PART II - OTHER INFORMATION

##### Item 4 Submission of Matters to a Vote of Security Holders

At the Annual Meeting of Stockholders of Arthur J. Gallagher & Co. held on May 14, 2002, 77,386,794 shares of Gallagher's Common Stock, or 90.38% of the total Common Stock outstanding on the record date for such meeting, were represented.

The Stockholders of Gallagher elected Mr. James J. Braniff III, Mr. Michael J. Cloherty and Mr. Gary P. Coughlan as Class III Directors with terms expiring in 2005. Of the shares voted with respect to the election of Mr. Braniff, 74,927,736 were voted in favor and 2,459,058 were withheld. Of the shares voted with respect to the election of Mr. Cloherty, 74,925,515 were voted in favor and 2,461,279 were withheld. Of the shares voted with respect to the election of Mr. Coughlan, 75,286,394 were voted in favor and 2,100,400 were withheld.

Continuing as Class I Directors with terms expiring in 2003 are James W. Durkin, Jr., J. Patrick Gallagher, Jr., Ilene S. Gordon and James R. Wimmer. Continuing as Class II Directors with terms expiring in 2004 are T. Kimball Brooker, Robert E. Gallagher, David E. McGurn, Jr., and Richard J. McKenna.

The Stockholders of Gallagher also ratified the appointment of Ernst & Young LLP as independent auditors for the fiscal year ending December 31, 2002. Of the shares voted with respect to the ratification of Ernst & Young LLP, 74,758,284 were voted in favor, 2,611,339 were voted against, and 17,171 were withheld.

##### Item 6. Exhibits and Reports on Form 8-K

- |    |         |         |   |                                                                                                                                           |
|----|---------|---------|---|-------------------------------------------------------------------------------------------------------------------------------------------|
| a. | Exhibit | 10.8.7  | - | Arthur J. Gallagher & Co. and AJG Financial Services, Inc. Seventh Amendment to Credit Agreement Dated as of August 9, 2002.              |
|    | Exhibit | 10.27.3 | - | Amendment No. 3 to the Arthur J. Gallagher & Co Restated 1988 Nonqualified Stock Option Plan (Amended as of January 17, 2002).            |
|    | Exhibit | 10.28.3 | - | Amendment No. 4 to the Arthur J. Gallagher & Co Restated 1989 Non-Employee Directors' Stock Option Plan (Amended as of January 17, 2002). |
|    | Exhibit | 15.1    | - | Letter re: unaudited interim financial information                                                                                        |
|    | Exhibit | 99.1    | - | Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.            |
|    | Exhibit | 99.2    | - | Certification of CFO Pursuant to 18 U.S.C.                                                                                                |

Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

- b. Reports on Form 8-K. No Reports on Form 8-K were filed during the three-month period ended June 30, 2002.

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ARTHUR J. GALLAGHER & CO.

SIGNATURES

Pursuant to the requirements of Section 13 or 15 (d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on the 14th day of August, 2002.

ARTHUR J. GALLAGHER & CO.

/s/ Michael J. Cloherty

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Michael J. Cloherty  
Executive Vice President  
(principal financial officer and duly  
authorized officer)

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ARTHUR J. GALLAGHER & CO.

EXHIBIT INDEX

- Exhibit 10.8.7 - Arthur J. Gallagher & Co. and AJG Financial Services, Inc. Seventh Amendment to Credit Agreement Dated as of August 9, 2002.
- Exhibit 10.27.3 - Amendment No. 3 to the Arthur J. Gallagher & Co Restated 1988 Nonqualified Stock Option Plan (Amended as of January 17, 2002).
- Exhibit 10.28.3 - Amendment No. 4 to the Arthur J. Gallagher & Co Restated 1989 Non-Employee Directors' Stock Option Plan (Amended as of January 17, 2002).
- Exhibit 15.1 - Letter re: unaudited interim financial information.
- Exhibit 99.1 - Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- Exhibit 99.2 - Certification of CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Arthur J. Gallagher & Co. and AJG Financial Services, Inc.  
Seventh Amendment to Credit Agreement

Harris Trust and Savings Bank  
Chicago, Illinois

Citibank, N.A.  
New York, New York

Bank of America, N.A.  
Chicago, Illinois

LaSalle Bank National Association  
Chicago, Illinois

The Northern Trust Company  
Chicago, Illinois

Ladies and Gentlemen:

This Seventh Amendment to Credit Agreement dated as of August 9, 2002 but effective as of June 30, 2002 (herein, the "Amendment"), is entered into by and between the undersigned, Arthur J. Gallagher & Co, a Delaware corporation ("Gallagher"), AJG Financial Services, Inc., a Delaware corporation ("AJG"; Gallagher and AJG being referred to herein collectively as the "Borrowers" and individually as a "Borrower"), Citibank, N.A., Bank of America, N.A., LaSalle Bank National Association, The Northern Trust Company and Harris Trust and Savings Bank, individually and as Agent (the "Agent"). Reference is hereby made to that certain Credit Agreement dated as of September 11, 2000, as amended, between the Borrowers, the Banks and the Agent (the "Credit Agreement"). All capitalized terms used herein without definition shall have the same meanings herein as such terms have in the Credit Agreement.

The Borrowers desire to modify certain financial covenants and make certain other amendments to the Credit Agreement, and the Banks are willing to do so under the terms and conditions set forth in this Amendment.

Section 1. Amendments.

Subject to the satisfaction of the conditions precedent set forth in Section 2 below, the Credit Agreement shall be and hereby is amended (effective as of June 30, 2002) as follows:

1.1. Section 6.1 of the Credit Agreement shall be amended by inserting the following new definition in the appropriate alphabetical order:

"Avia Cargo" means Avia Cargo LLC, an Irish limited liability company."

1.2. The last sentence of Section 9.5 of the Credit Agreement shall be amended and restated in its entirety to read as follows:

"Such Compliance Certificate shall also (i) set forth the calculations supporting such statements in respect of Sections 9.7, 9.8, 9.9 and 9.12 of this Agreement and (ii) contain a "deconsolidating" balance sheet and income statement (in a form reasonably acceptable to the Agent) detailing the impact on Gallagher of removing the equity investments in Birchwood, Two Pierce and Avia Cargo from the consolidated financial statements of Gallagher as of the applicable compliance reporting date and also detailing the net effect of such removal on the calculation of the financial covenants set forth in Sections 9.7, 9.8 and 9.9 hereof."

1.3. The second sentence of Section 9.8 of the Credit Agreement shall be amended and restated in its entirety to read as follows:

"For purposes of determining Gallagher's compliance with this Section, Funded Debt shall be deemed to exclude any Indebtedness for Borrowed Money which is not a legal obligation of Gallagher and which is associated with Gallagher's equity investments in Birchwood, Two Pierce or Avia Cargo as shown on Gallagher's most recent quarterly financial statements."

1.4. The second sentence of Section 9.9 of the Credit Agreement shall be amended and restated in its entirety to read as follows:

"For purposes of determining Gallagher's compliance with this Section, the figures used to calculate the Fixed Charge Coverage Ratio will be adjusted to exclude from EBITDAR, Capital Expenditures, Restricted Payments, or Indebtedness for Borrowed Money, as appropriate, any portion of those respective consolidated totals which are associated with Birchwood, Two Pierce or Avia Cargo, provided that the Indebtedness for Borrowed Money associated with Gallagher's investments in Birchwood, Two Pierce and Avia Cargo and which is part of this consolidation is not a legal obligation of Gallagher."

1.5. Section 9.10(c) of the Credit Agreement shall be amended and restated in its entirety to read as follows:

" (c) Indebtedness for Borrowed Money which is not a legal obligation of Gallagher and which is associated with Gallagher's equity investments in Birchwood, Two Pierce and Avia Cargo as shown on Gallagher's most recent quarterly financial statements; and"

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## Section 2. Conditions Precedent.

The effectiveness of this Amendment is subject to the satisfaction of all of the following conditions precedent:

2.1. The Borrowers and the Required Banks shall have executed and delivered this Amendment.

2.2. Legal matters incident to the execution and delivery of this Amendment shall be satisfactory to the Agent and its counsel.

## Section 3. Representations.

In order to induce the Agent and the Banks to execute and deliver this Amendment, the Borrowers hereby represent to the Agent and the Banks that as of the date hereof the representations and warranties set forth in Section 7 of the Credit Agreement are and shall be and remain true and correct (except that the representations contained in Section 7.5 shall be deemed to refer to the most recent financial statements of the Borrowers delivered to the Agent and the Banks) and the Borrowers are in compliance with the terms and conditions of the Credit Agreement and no Default or Event of Default has occurred and is continuing under the Credit Agreement or shall result after giving effect to this Amendment.

## Section 4. Miscellaneous.

4.1. Except as specifically amended herein, the Credit Agreement shall continue in full force and effect in accordance with its original terms. Reference to this specific Amendment need not be made in the Credit Agreement, the Notes, or any other instrument or document executed in connection therewith, or in any certificate, letter or communication issued or made pursuant to or with respect to the Credit Agreement, any reference in any of such items to the Credit Agreement being sufficient to refer to the Credit Agreement as amended hereby.

4.2. The Borrowers agree to pay on demand all costs and expenses of or incurred by the Agent in connection with the negotiation, preparation, execution and delivery of this Amendment, including the fees and expenses of counsel for the Agent.

4.3. This Amendment may be executed in any number of counterparts, and by the different parties on different counterpart signature pages, all of which taken together shall constitute one and the same agreement. Any of the parties hereto may execute this Amendment by signing any such counterpart and each of such counterparts shall for all purposes be deemed to be an original. This Amendment shall be governed by the internal laws of the State of Illinois.

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This Seventh Amendment to Credit Agreement is entered into as of the

date and year first above written.

Arthur J. Gallagher & Co.

By /s/ Jack H. Lazzaro

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Name: Jack H. Lazzaro

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Title: Vice President - Treasurer

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AJG Financial Services, Inc.

By /s/ Jack H. Lazzaro

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Name: Jack H. Lazzaro

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Title: CFO

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Accepted and agreed to.

Harris Trust and Savings Bank,  
individually and as Agent

By /s/ Len E. Meyer

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Name Len E. Meyer

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Title Vice President

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Citibank, N.A.

By /s/ Peter C. Bickford

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Name Peter C. Bickford

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Title Vice President

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Bank of America, N.A.

By /s/ Mehul D. Mehta

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Name Mehul D. Mehta

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Title Principal

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LaSalle Bank National Association

By /s/ Kyle Freimuth

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Name Kyle Freimuth

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Title Vice President

-----  
The Northern Trust Company

By /s/ Eric Dybing

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Name Eric Dybing

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Title Second Vice President

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AMENDMENT NO. THREE TO THE  
ARTHUR J. GALLAGHER & CO. RESTATED 1988 NONQUALIFIED  
STOCK OPTION PLAN

THIS AMENDMENT NO. THREE to the ARTHUR J. GALLAGHER & CO. 1988 NONQUALIFIED STOCK OPTION PLAN (as restated January 22, 1998), dated January 17, 2002, is made by Arthur J. Gallagher & Co., a Delaware corporation (the "Company").

WHEREAS, the Arthur J. Gallagher & Co. 1988 Nonqualified Stock Option Plan (the "Plan") was adopted by the Company's Board of Directors and approved by the Company's Stockholders in 1988; and

WHEREAS, the Company's Board of Directors has determined that the Plan should be amended to increase the number of shares of the Company's Common Stock subject to the Plan by 3,000,000 from 30,600,000 to 33,600,000 shares.

NOW, THEREFORE, in consideration of the foregoing and in order to reflect the approval of the Board of Directors of the Company:

1. The first sentence of Paragraph 3 of the Plan is hereby amended in its entirety to read as follows:

"The shares that may be made subject to options under the Plan shall be shares of Common Stock of the Company, one dollar (\$1.00) par value ("Common Stock"), and the total shares subject to option and issued pursuant to this Plan shall not exceed, in the aggregate, 33,600,000 shares of the Common Stock of the Company."

2. Except as expressly amended and supplemented by this Amendment, the Plan is hereby ratified and confirmed in all respects.

IN WITNESS WHEREOF, the Company has caused its President and Secretary to execute this Amendment No. Two to the Restated Plan as of the 17th day of January, 2002.

ARTHUR J. GALLAGHER & CO.

By:       /s/ J. Patrick Gallagher, Jr.  
              -----  
              J. Patrick Gallagher, Jr.  
              President

ATTEST:

/s/ Michael J. Cloherty  
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Michael J. Cloherty  
Secretary

AMENDMENT NO. FOUR TO THE  
ARTHUR J. GALLAGHER & CO. RESTATED 1989 NON-EMPLOYEE  
DIRECTORS' STOCK OPTION PLAN

THIS AMENDMENT NO. FOUR to the ARTHUR J. GALLAGHER & CO. 1989 NON-EMPLOYEE DIRECTORS' STOCK OPTION PLAN (as restated January 22, 1998), dated January 17, 2002, is made by Arthur J. Gallagher & Co., a Delaware corporation (the "Company").

WHEREAS, the Arthur J. Gallagher & Co. 1989 Non-Employee Directors' Stock Option Plan (the "Plan") was adopted by the Company's Board of Directors and approved by the Company's Stockholders in 1989; and

WHEREAS, the Company's Board of Directors has determined that the Plan should be amended to increase the number of shares of the Company's Common Stock subject to the Plan by 300,000 from 1,025,000 to 1,325,000 shares.

NOW, THEREFORE, in consideration of the foregoing and in order to reflect the approval of the Board of Directors of the Company:

1. The first sentence of Section 4 of the Plan is hereby amended in its entirety to read as follows:

"The shares that may be made subject to Options under the Plan shall be shares of common stock, one dollar (\$1.00) par value ("Common Stock"), of the Company, and the total number of shares subject to the Options and issued pursuant to this Plan shall not exceed, in the aggregate, 1,325,000 shares of the Common Stock of the Company."

2. Except as expressly amended and supplemented by this Amendment, the Plan is hereby ratified and confirmed in all respects.

IN WITNESS WHEREOF, the Company has caused its President and Secretary to execute this Amendment No. Three to the Plan as of the 17th day of January, 2002.

ARTHUR J. GALLAGHER & CO.

By: /s/ J. Patrick Gallagher, Jr.  
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J. Patrick Gallagher, Jr.  
President

ATTEST:

/s/ Michael J. Cloherty  
-----  
Michael J. Cloherty  
Secretary

Board of Directors and Stockholders  
Arthur J. Gallagher & Co.

We are aware of the incorporation by reference in the Registration Statements (Form S-8, No. 33-604 and Form S-8, No. 33-14625) pertaining to the Arthur J. Gallagher & Co. Incentive and United Kingdom Incentive Plans, in the Registration Statements (Form S-8, No. 33-24251, Form S-8, No. 33-38031 and Form S-8, No. 333-57155) pertaining to the Arthur J. Gallagher & Co. 1988 Incentive and 1988 Nonqualified Stock Option Plans, in the Registration Statement (Form S-8, No. 33-30816) pertaining to the Arthur J. Gallagher & Co. Non-Employee Directors' Stock Option Plan, in the Registration Statements (Form S-8, No. 33-64614 and Form S-8, No. 33-80648) pertaining to the Arthur J. Gallagher & Co. 1988 Incentive, 1988 Nonqualified, and Non-Employee Directors' Stock Option Plans, in the Registration Statements (Form S-8, No. 333-06359, Form S-8, No. 333-40000 and Form S-8, No. 333-87320) pertaining to the Arthur J. Gallagher & Co. 1988 Nonqualified and Non-Employee Directors' Stock Option Plans, in the Registration Statement (Form S-8, No. 333-62930) pertaining to the Arthur J. Gallagher & Co. 1988 Nonqualified and Non-Employee Directors' Stock Option Plans and the Gallagher Healthcare Insurance Services, Inc. 2001 Nonqualified Stock Option Plan, in the Registration Statements (Form S-4, No. 333-75197, Form S-3, No. 333-84139 and Form S-4, No. 333-55254), and in the related Prospectuses, of our review report dated August 13, 2002 relating to the unaudited consolidated interim financial statements of Arthur J. Gallagher & Co. that are included in its Quarterly Report on Form 10-Q for the quarter ended June 30, 2002.

/s/ Ernst & Young LLP

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Ernst & Young LLP

Chicago, Illinois  
August 13, 2002

Certificate Pursuant to Section 1350 of Chapter 63  
of Title 18 of the United States Code

I, J. Patrick Gallagher, Jr., the chief executive officer of Arthur J. Gallagher & Co., certify that (i) the Quarterly Report on Form 10-Q of Arthur J. Gallagher & Co. for the quarterly period ended June 30, 2002 (the "Form 10-Q") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Arthur J. Gallagher & Co. and its subsidiaries.

/s/ J. Patrick Gallagher, Jr.

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J. Patrick Gallagher, Jr.  
August 14, 2002

Certificate Pursuant to Section 1350 of Chapter 63  
of Title 18 of the United States Code

I, Michael J. Cloherty, the chief financial officer of Arthur J. Gallagher & Co., certify that (i) the Quarterly Report on Form 10-Q of Arthur J. Gallagher & Co. for the quarterly period ended June 30, 2002 (the "Form 10-Q") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Arthur J. Gallagher & Co. and its subsidiaries.

/s/ Michael J. Cloherty

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Michael J. Cloherty

August 14, 2002